

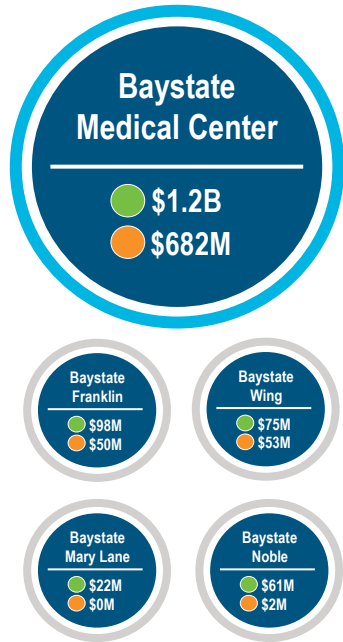
Fiscal Year 2016:

# Baystate Health

 **\$2.4 Billion**  
Operating Revenue

 **\$850 Million**  
Net Assets

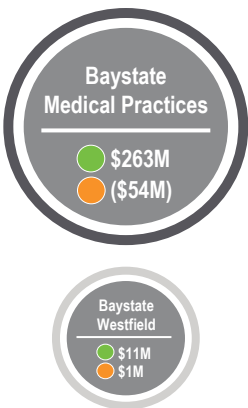
**AH** Acute Hospitals



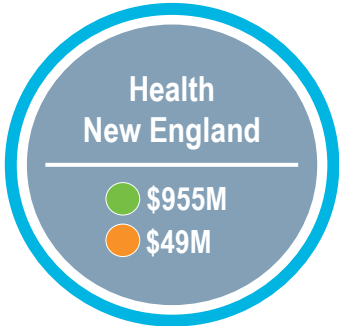
**NH** Non-Acute Hospitals

Not applicable

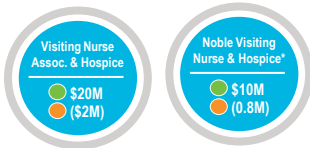
**PO** Physician Organizations



**HP** Health Plans





**OP** Other Health Care Providers



**OO** Other Organizations

See the technical appendix for details



Consolidating  
Eliminations:  (\$497M)  
 (\$120M)

**At a Glance**

Baystate Health, Inc. is an organization that provides health care services throughout western Massachusetts.

**5**  
Acute Hospitals

**12K**  
Employees  
(Approximately)

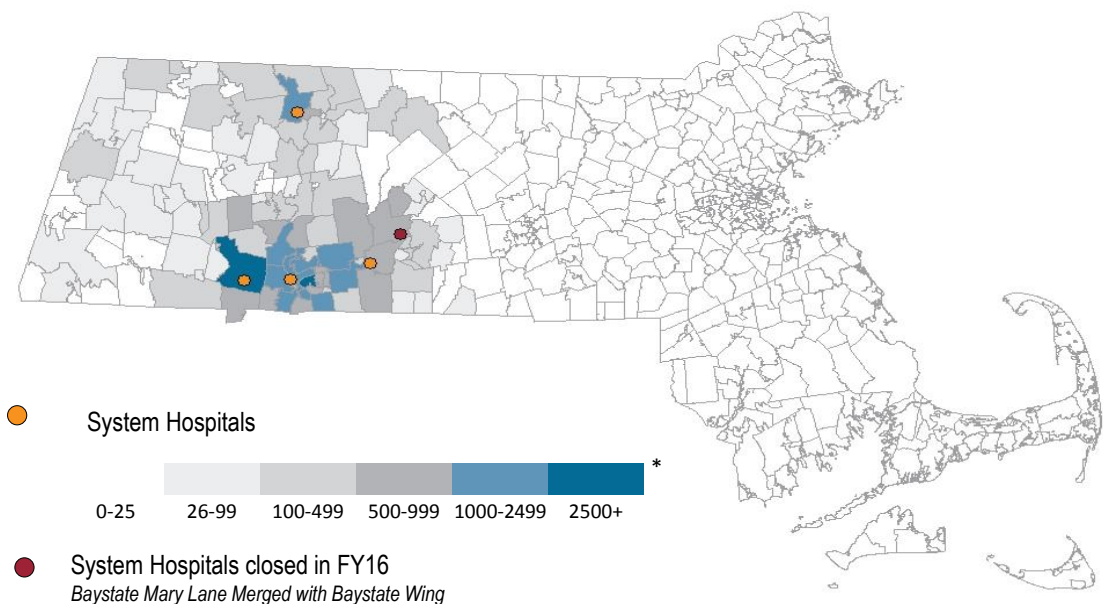
**\$60M**  
Total Profit/Loss

**2.6%**  
Total Margin

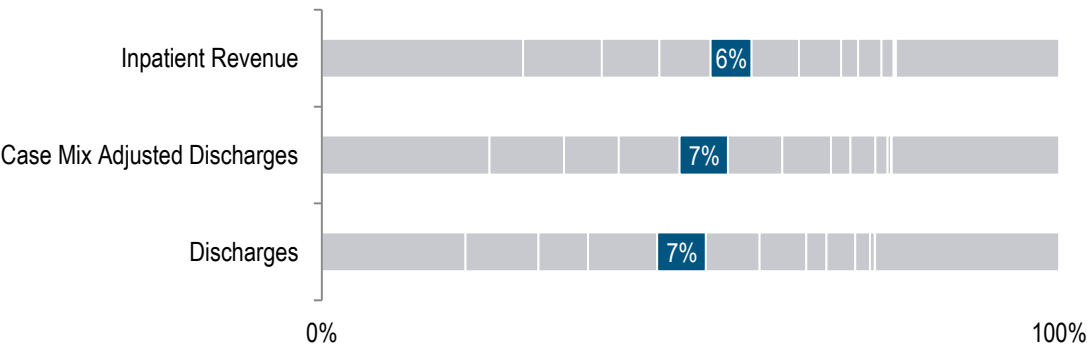
% of System's Operating Revenue:  < 10%  10-20%  > 20%

 Operating Revenue  Net Assets

**AH** Acute Hospital Discharges per Zip Code



**AH** System's Percentage of all Massachusetts Acute Hospital...



	Entity	Profit (Loss) in Millions	Total Margin
AH	Baystate Franklin Medical Center	\$2.2	2.2%
AH	Baystate Mary Lane Hospital	(\$1.5)	-6.8%
AH	Baystate Medical Center	\$97.8	8.0%
AH	Baystate Noble Hospital	\$3.3	5.3%
AH	Baystate Wing Hospital	(\$6.2)	-8.1%
PO	Baystate Medical Practices	(\$34.9)	-13.4%
PO	Baystate Westfield	(\$5.8)	-54.9%
HP	Health New England	\$15.2	1.6%

\*Origin(s) of patients served by system hospitals