

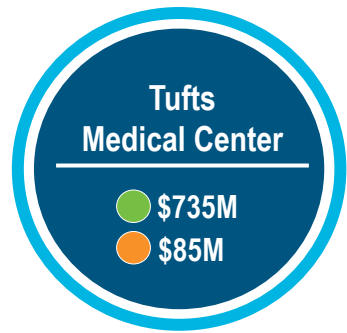
Fiscal Year 2016: ^

Tufts Medical Center Parent

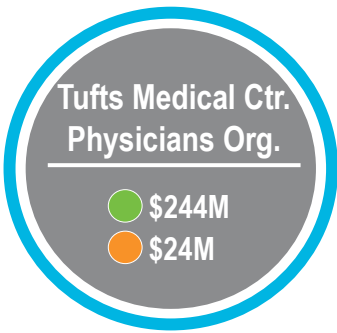
 \$975 Million
Operating Revenue

 \$170 Million
Net Assets

AH Acute Hospitals



PO Physician Organizations



OP Other Health Care Providers



OO Other Organizations
See the technical appendix for details



Consolidating
Eliminations:  (\$49M)
 (\$0.1M)

At a Glance

Wellforce provides health care services in Boston and eastern Massachusetts. It is comprised of the parent companies of Tufts Medical Center and Circle Health and was not financially consolidated in FY 2016.

Tufts Medical Center Parent

1 
Acute Hospital


5K
Employees
(Approximately)

\$15M
Total Profit/Loss

1.5%
Total Margin

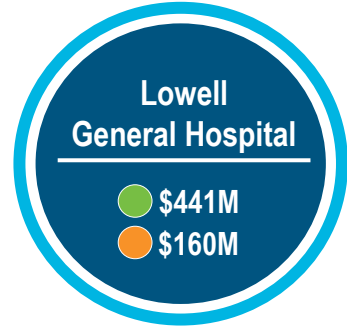
Fiscal Year 2016: ^

Circle Health

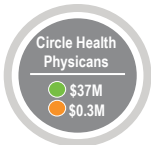
 \$477 Million
Operating Revenue

 \$163 Million
Net Assets

AH Acute Hospitals



PO Physician Organizations





OP Other Health Care Providers

Not applicable

OO Other Organizations
See the technical appendix for details



Consolidating
Eliminations:  (\$8M)
 \$0M

Circle Health

1 
Acute Hospital

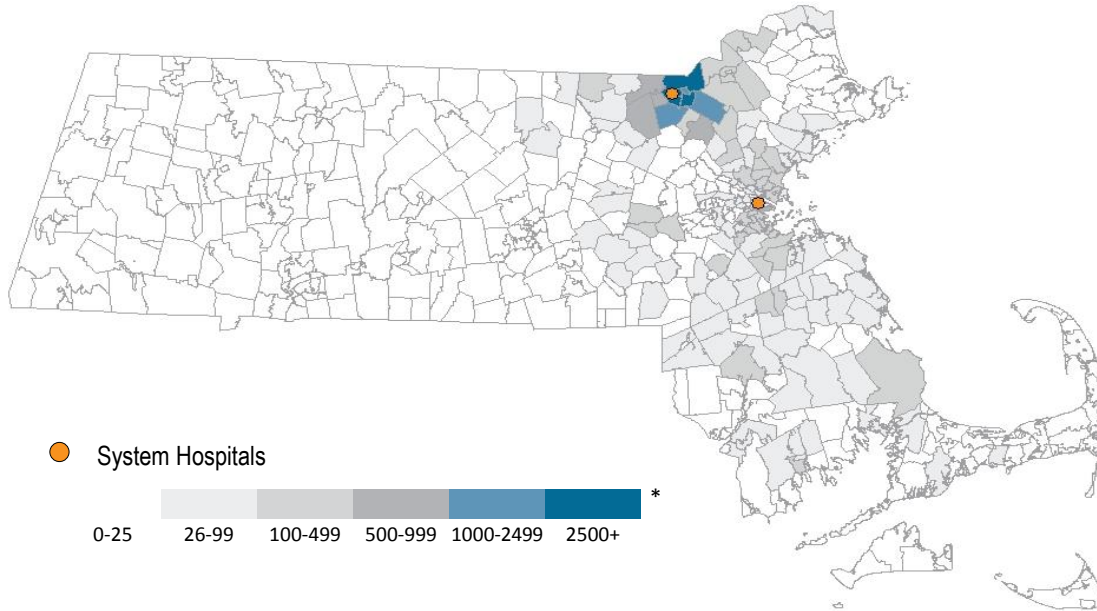
4K
Employees
(Approximately)

\$2M
Total Profit/Loss

0.4%
Total Margin

* Wellforce was not financially consolidated in FY16.
^ Operating revenue percentages are calculated based on Tufts Medical Center Parent and Circle Health's respective total FY16 values.

AH **Acute Hospital Discharges per Zip Code**



AH **System's Percentage of all Massachusetts Acute Hospital...**



Tufts Medical Center Parent

	Entity	Profit (Loss) in Millions	Total Margin
AH	Tufts Medical Center	\$14.8	2.0%
PO	Tufts Medical Center Physicians Org.	(\$5.5)	-2.2%

Circle Health

	Entity	Profit (Loss) in Millions	Total Margin
AH	Lowell General Hospital	\$10.4	2.3%
PO	Circle Health Physicians	(\$6.7)	-18.0%

*Origin(s) of patients served by system hospitals