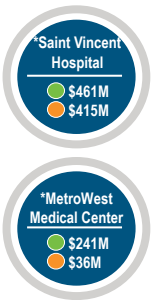


# Tenet Healthcare Corporation

 **\$19.2 Billion**  
Operating Revenue

 **\$539 Million**  
Net Assets

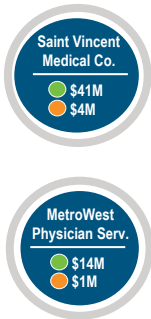
**AH** Acute Hospitals



**NH** Non-Acute Hospitals

Not applicable

**PO** Physician Organizations



**HP** Health Plans

Not applicable

**OP** Other Health Care Providers

**OO** Other Organizations

See the technical appendix for details



Consolidating  
Eliminations:

 \$0  
 \$0

**At a Glance**

Tenet Healthcare Corporation is a national company with two Massachusetts hospitals that provide health care services in Metro West and Central Massachusetts.

**2**  
Acute Hospitals

**4K**  
MA Employees  
(Approximately)

**(\$320M)**  
Total Profit/Loss

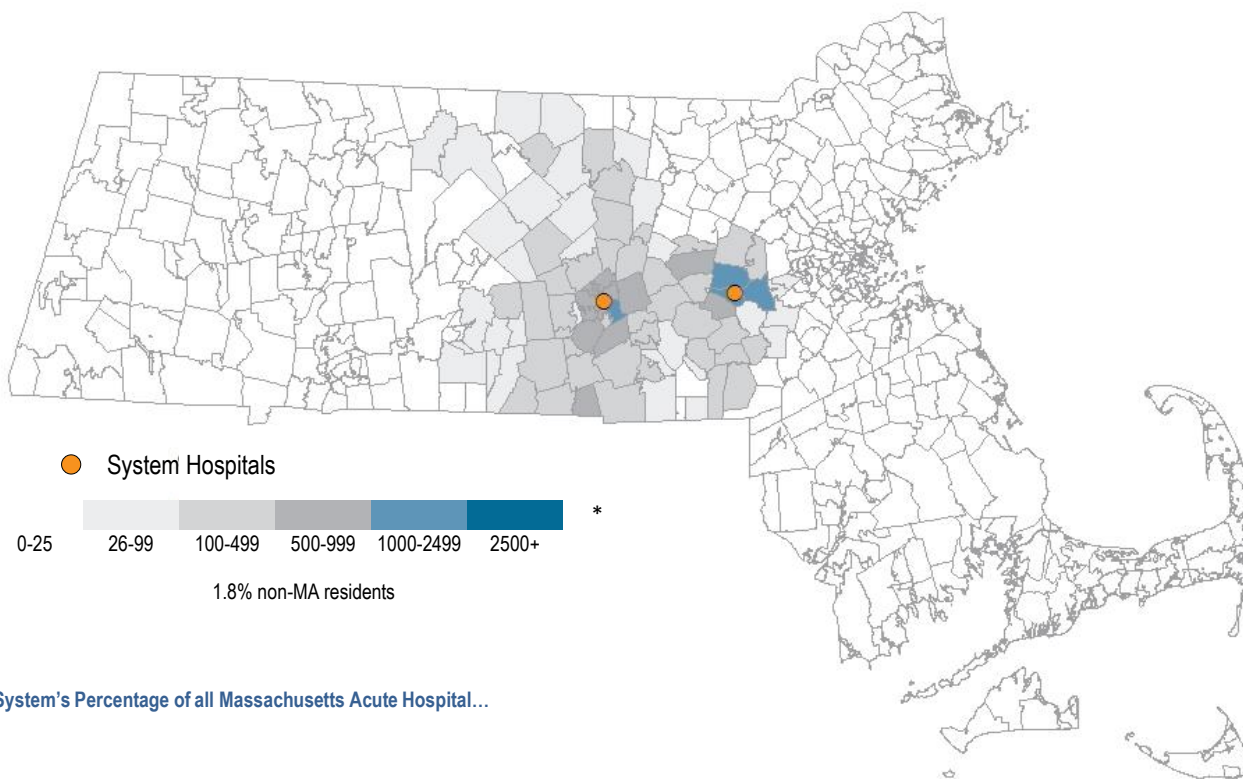
**-1.7%**  
Total Margin

*\*Amounts indicated are from standardized financial statements*

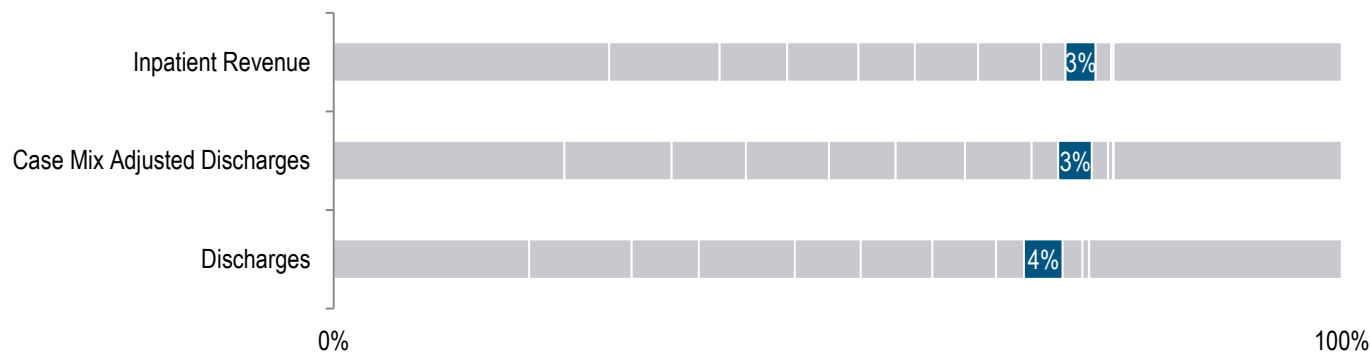
% of System's Operating Revenue:  < 10%  10-20%  > 20%

 Operating Revenue  Net Assets

## AH Acute Hospital Discharges per Zip Code



## AH System's Percentage of all Massachusetts Acute Hospital...



|    | Entity                        | Profit (Loss) in Millions | Total Margin |
|----|-------------------------------|---------------------------|--------------|
| AH | MetroWest Medical Center      | (\$3.0)                   | -1.3%        |
| AH | Saint Vincent Hospital        | \$51.9                    | 11.3%        |
| PO | MetroWest Physician Services  | (\$2.5)                   | -19.8%       |
| PO | Saint Vincent Medical Company | (\$8.1)                   | -21.2%       |

\*Origin(s) of patients served by system hospitals