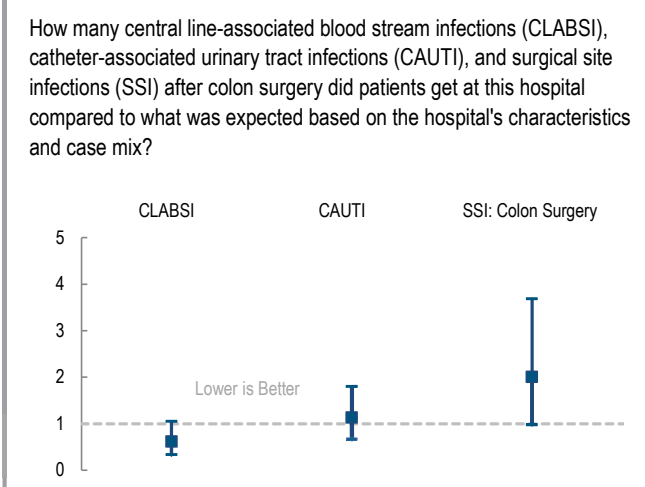
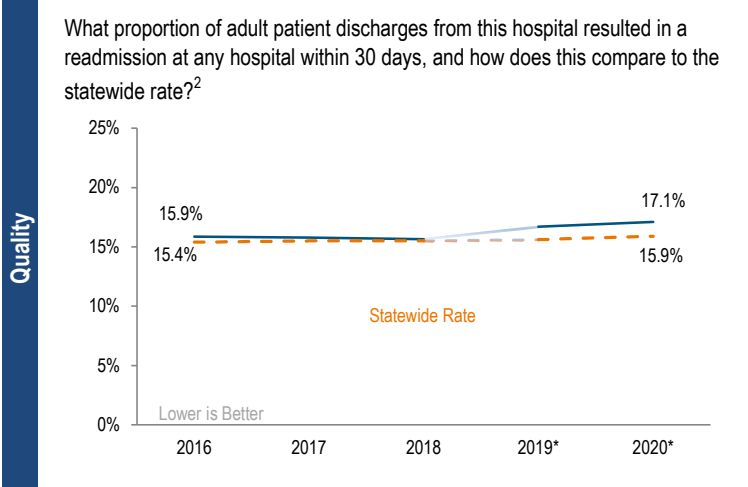
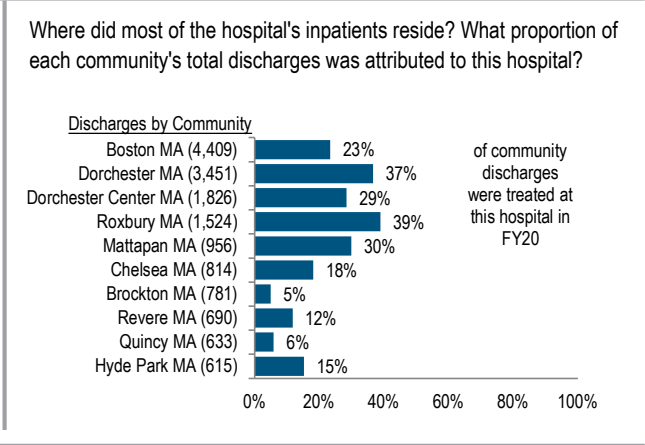
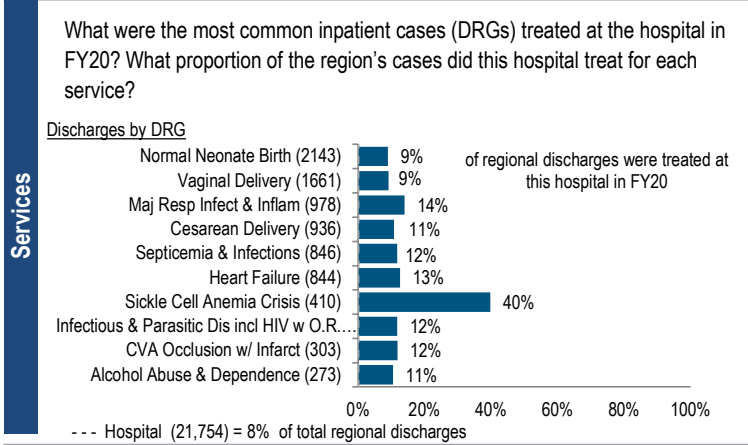


Boston Medical Center (BMC) is a large, non-profit academic medical center (AMC) located in the Metro Boston region. BMC is a teaching hospital of Boston University School of Medicine. It also qualifies as a High Public Payer (HPP) hospital. It is the state's eighth-largest hospital, and one of nine organ transplant centers in Massachusetts. Between FY16 and FY20, the volume of inpatient discharges decreased by 13.4% compared to a median decrease of 8.8% at peer cohort hospitals. Outpatient visits increased by 7.7% between FY16 and FY20, compared to a median decrease of 16.2% at peer cohort hospitals. In FY20, BMC reported a total margin of 4.9% compared to its peer cohort median of 4.2%.

At a Glance	Overview / Size		Payer Mix	
	Hospital System Affiliation:	Boston Medical Center Health System	Public Payer Mix ¹ :	74.5% HPP Hospital
	Hospital System Surplus (Deficit) in FY20:	\$147,396,000	CY19 Commercial Statewide Relative Price:	1.284
	Change in Ownership (FY16-20):	Not Applicable	Top 3 Commercial Payers:	Boston Medical Center HealthNet Plan Blue Cross Blue Shield Harvard Pilgrim
	Total Staffed Beds:	420, 8th largest acute hospital		
	% Occupancy:	89.2%, > cohort avg. (84%)		
	Trauma Center Designation:	Adult: Level 1, Pedi: Level 2		
	Case Mix Index:	1.36, < cohort avg. (1.63); > statewide (1.16)		
	Financial		Utilization	
	Inpatient NPSR per CMAD:	\$16,282	Inpatient Discharges in FY20:	21,754
Change FY19-FY20:	14.4%	Change FY19-FY20:	-15.7%	
Inpatient Outpatient Revenue in FY20:	29%:71%	Emergency Department Visits in FY20:	165,058	
Change FY19-FY20:	-20.4%	Change FY19-FY20:	-2.4%	
Outpatient Revenue in FY20:	\$661,922,762	Outpatient Visits in FY20:	1,770,002	
Change FY19-FY20:	-20.4%	Change FY19-FY20:	-8.1%	
Total Revenue in FY20:	\$1,877,645,000			
COVID Funding Included in Total Revenue:	\$202,003,000	Quality		
Total Surplus (Deficit) in FY20:	\$92,455,000	Readmission Rate in FY20:	17.1%	
		Change FY19-FY20 (percentage points):	0.4	
		Early Elective Deliveries Rate:	0.0%	



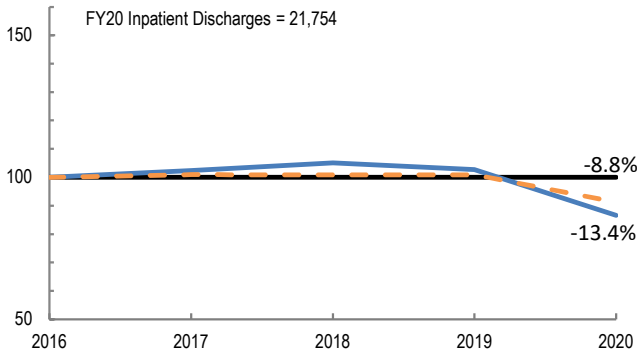
2020 HOSPITAL PROFILE: BOSTON MEDICAL CENTER

Cohort: Academic Medical Center

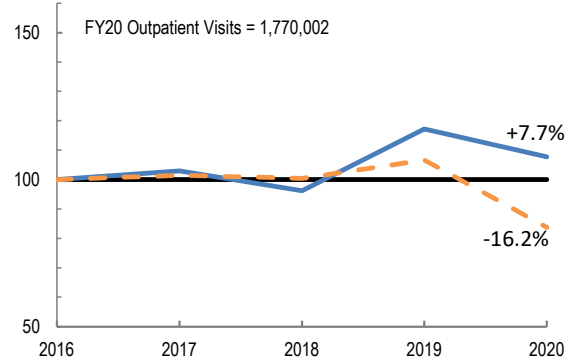


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)

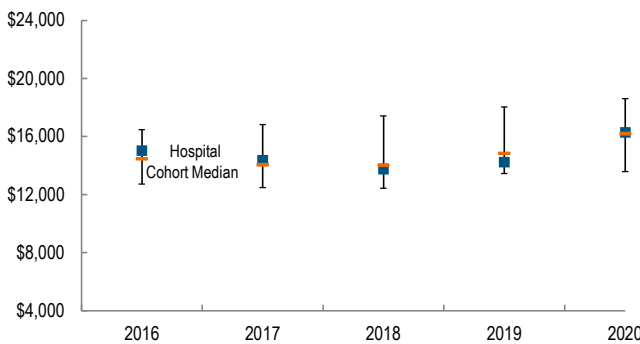


How has the volume of the hospital's outpatient visits changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)

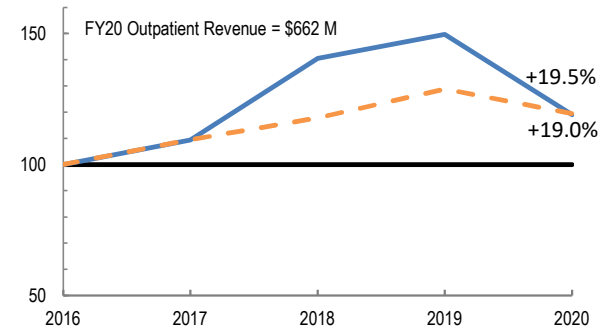


Patient Revenue Trends

What was the hospital's net inpatient service revenue³ per case mix adjusted discharge between FY16 and FY20, and how does this compare to the hospital's peer cohort median?



How has the hospital's net outpatient revenue³ changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)



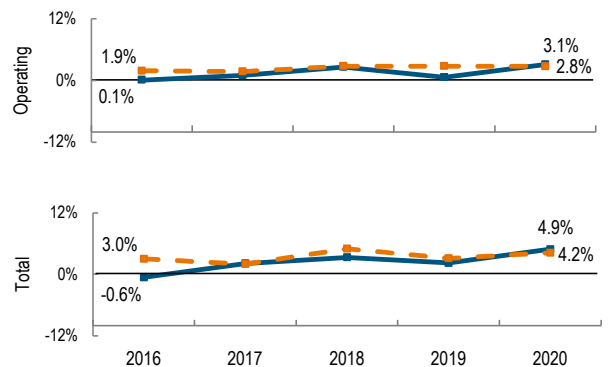
Financial Performance

How have the hospital's total revenue and costs changed between FY16 and FY20? (COVID funding affects FY20 only)

Revenue, Cost, & Profit/Loss (in millions)

FY	2016	2017	2018	2019	2020
Operating Revenue	\$ 1,242.8	\$ 1,325.7	\$ 1,481.4	\$ 1,661.8	\$ 1,843.1
COVID Funding Included in Operating Revenue					\$ 202.0
Non-Operating Revenue⁴	\$ (9.4)	\$ 15.8	\$ 11.2	\$ 26.1	\$ 34.6
Total Revenue	\$ 1,233.4	\$ 1,341.5	\$ 1,492.6	\$ 1,687.9	\$ 1,877.6
Total Costs	\$ 1,241.0	\$ 1,312.9	\$ 1,443.2	\$ 1,651.2	\$ 1,785.2
Total Profit (Loss)	\$ (7.6)	\$ 28.6	\$ 49.4	\$ 36.7	\$ 92.5

What were the hospital's total margin and operating margins between FY16 and FY20, and how do these compare to the hospital's peer cohort medians? (Note: FY20 margins include COVID funding)



For descriptions of the metrics, please see the technical appendix.

¹ High Public Payer Hospitals (HPP) reported a minimum of 63% of gross patient service revenue from public payers.

² For 2019 and 2020 readmission rates, a new methodology was used. These rates may not be comparable to earlier years. For more information, please see: <https://www.chiamass.gov/assets/docs/r/pubs/2022/Readmissions-Technical-Appendix-2011-2020.pdf>

³ Effective FY 2020 supplemental revenue is not included in net patient service revenue for all hospitals. Prior to FY 2020, reporting of supplemental revenue varied by hospital.

⁴ There was an accounting change adopted by most hospitals beginning in FY 2020 in which unrealized gains and losses on investments are now recognized as non-operating income