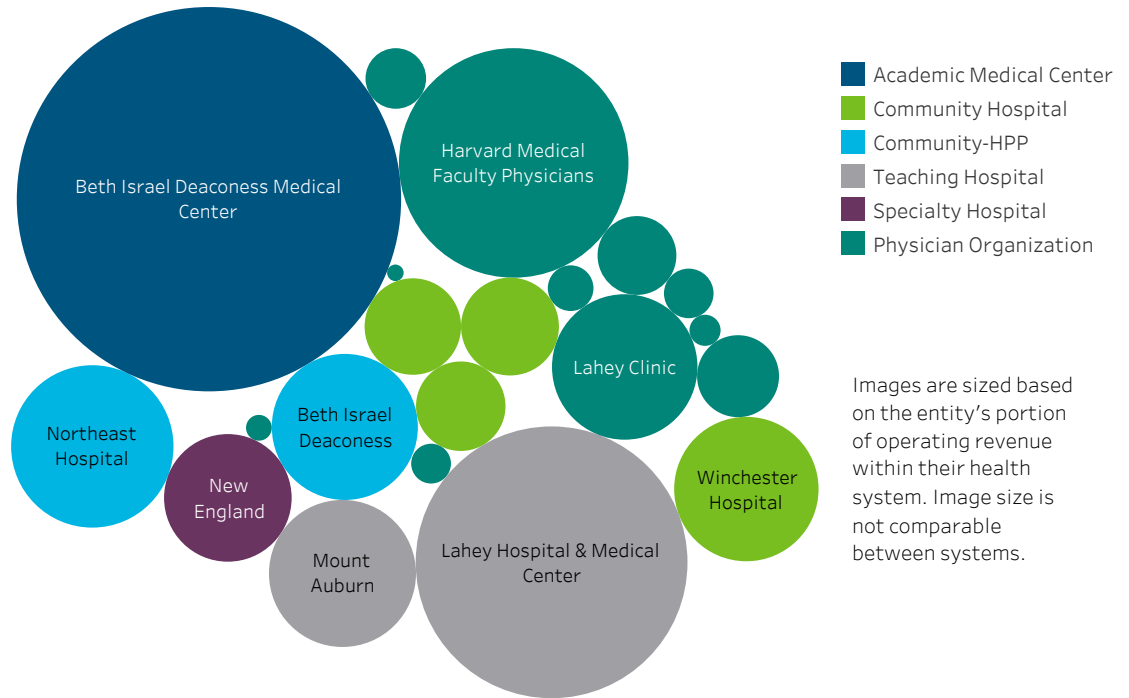


Beth Israel Lahey Health



		Operating Revenue	Profit (Loss)	Operating Margin	Non-Operating Margin	Total Margin	Net Assets
Hospital Health System	Beth Israel Lahey Health	\$6,729.5	\$352.0	1.6%	3.5%	5.0%	\$3,742.0
Acute Hospital	Anna Jaques Hospital	\$141.2	\$1.9	-1.3%	2.6%	1.3%	\$26.6
	Beth Israel Deaconess Hospital - Milton	\$145.3	\$15.2	5.6%	4.4%	10.0%	\$123.3
	Beth Israel Deaconess Hospital - Needham	\$121.4	\$2.1	0.6%	1.2%	1.7%	\$64.0
	Beth Israel Deaconess Hospital - Plymouth	\$323.7	\$10.0	1.7%	1.3%	3.1%	\$122.3
	Beth Israel Deaconess Medical Center	\$2,241.3	\$181.4	3.9%	3.9%	7.8%	\$1,303.6
	Lahey Hospital & Medical Center	\$1,120.7	\$110.7	7.6%	2.0%	9.7%	\$555.7
	Mount Auburn Hospital	\$328.0	\$23.1	1.2%	5.5%	6.7%	\$255.6
	New England Baptist Hospital	\$247.0	\$28.4	8.9%	2.4%	11.2%	\$177.9
	Northeast Hospital	\$400.1	\$45.6	3.9%	6.7%	10.6%	\$313.2
	Winchester Hospital	\$316.4	\$42.8	5.9%	6.7%	12.6%	\$360.2
Physician Organization	Community Physicians Associates	\$4.1	(\$2.6)	-63.9%	0.0%	-63.9%	
	Harvard Medical Faculty Physicians	\$799.1	\$62.7	3.3%	4.2%	7.5%	
	Jordan Physician Associates, Inc	\$31.7	(\$10.7)	-33.8%	0.0%	-33.8%	
	Lahey Clinic	\$321.0	(\$58.4)	-16.5%	-2.1%	-18.6%	
	Lahey Physician Community Org	\$24.0	(\$3.1)	-12.8%	-0.1%	-12.9%	
	Mount Auburn Professional Services	\$94.2	(\$22.4)	-23.7%	0.0%	-23.7%	
	New England Baptist Medical Associates	\$10.1	(\$3.0)	-29.9%	0.0%	-29.9%	
	New England Baptist Physician Group	\$0.0	\$0.0	0.0%	0.0%	0.0%	
	Northeast Medical Practice	\$37.3	(\$15.8)	-42.4%	-0.1%	-42.5%	
	Seacoast Affiliated Group Practice	\$14.7	(\$1.6)	-11.0%	0.0%	-11.0%	
	The Affiliated Physicians Group	\$101.9	(\$27.9)	-27.4%	0.0%	-27.4%	
	Winchester Physician Associates	\$55.7	(\$4.1)	-7.2%	0.0%	-7.3%	

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.

*All dollar values are in millions.