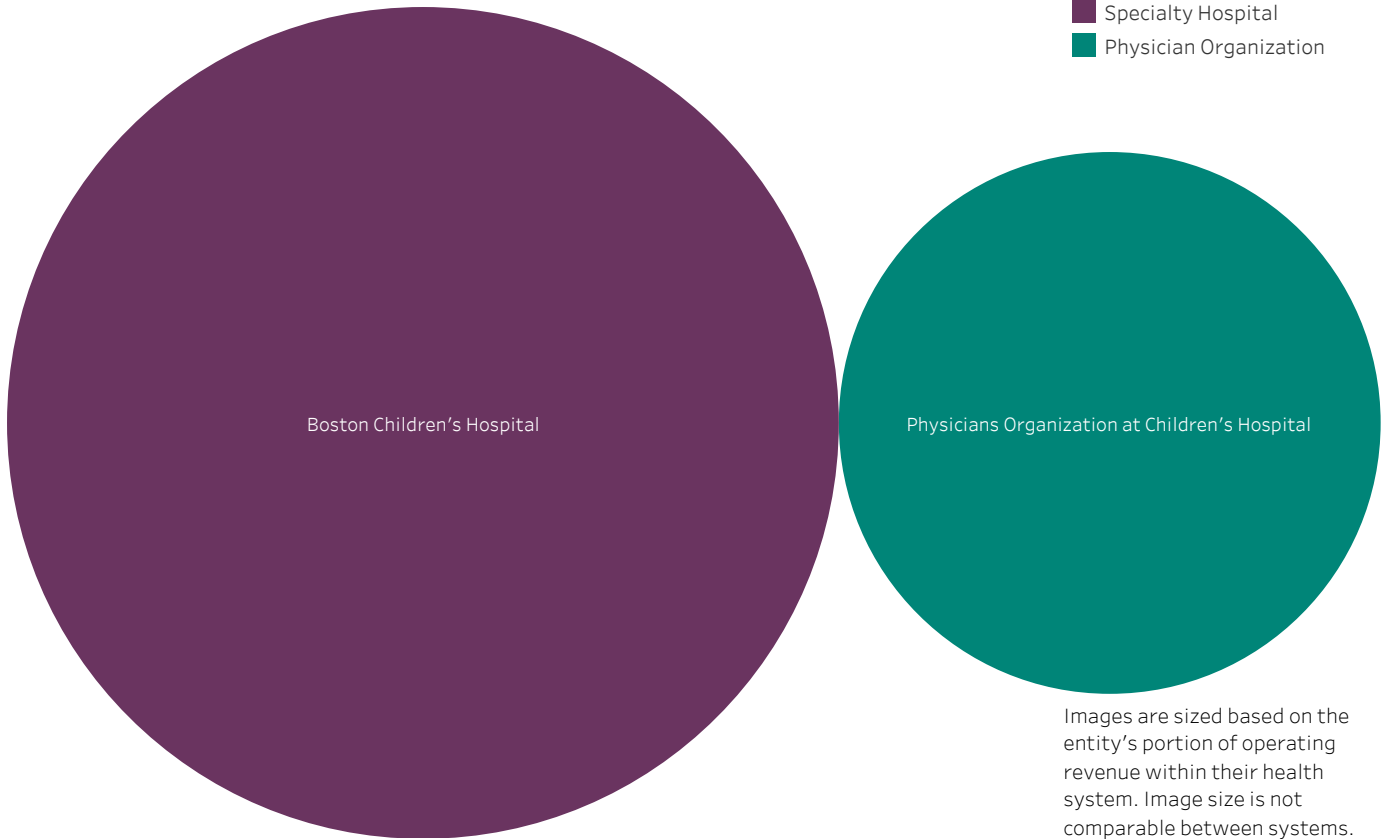


Boston Children’s Hospital and Subsidiaries

■ Specialty Hospital
■ Physician Organization



		Operating Revenue	Profit (Loss)	Operating Margin	Non-Operating Margin	Total Margin	Net Assets
Hospital Health System	Boston Children's Hospital and Subsidiaries	\$2,883.8	\$1,088.7	-0.3%	27.6%	27.3%	\$7,909.3
Acute Hospital	Boston Children's Hospital	\$2,005.3	\$75.1	-0.8%	4.4%	3.6%	\$5,170.7
Physician Organization	Physicians Organization at Children's Hospital	\$850.8	\$177.4	-3.7%	20.3%	16.6%	

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.

*All dollar values are in millions.