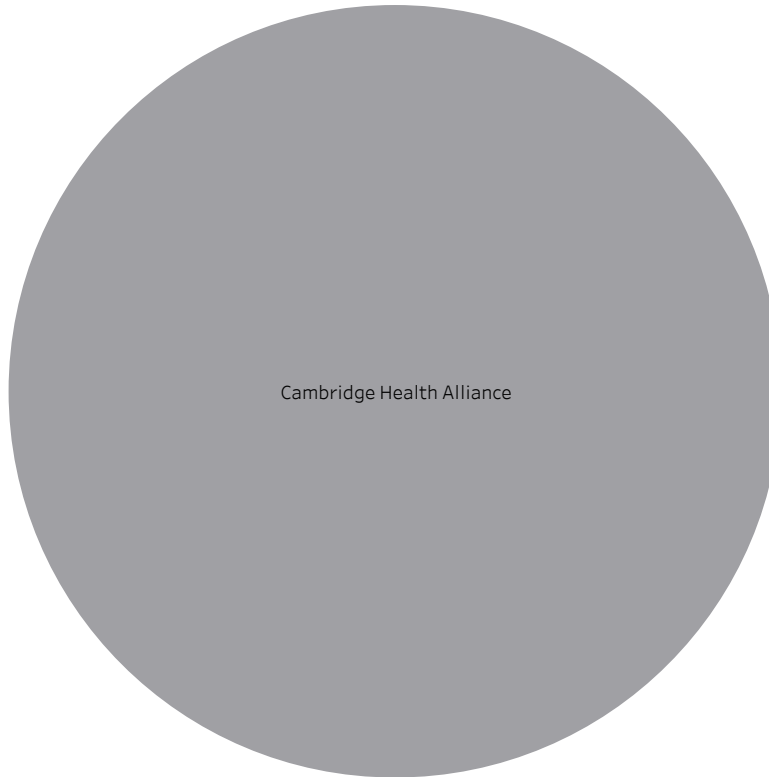


Cambridge Health Alliance



■ Teaching Hospital

Images are sized based on the entity's portion of operating revenue within their health system. Image size is not comparable between systems.

Hospital Health System		Operating Revenue	Profit (Loss)	Operating Margin	Non-Operating Margin	Total Margin	Net Assets
Hospital Health System	Cambridge Health Alliance	\$756.8	\$50.1	-3.6%	9.6%	6.0%	\$299.2
Acute Hospital	Cambridge Health Alliance	\$756.8	\$50.1	-3.6%	9.6%	6.0%	\$299.2

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.

*All dollar values are in millions.