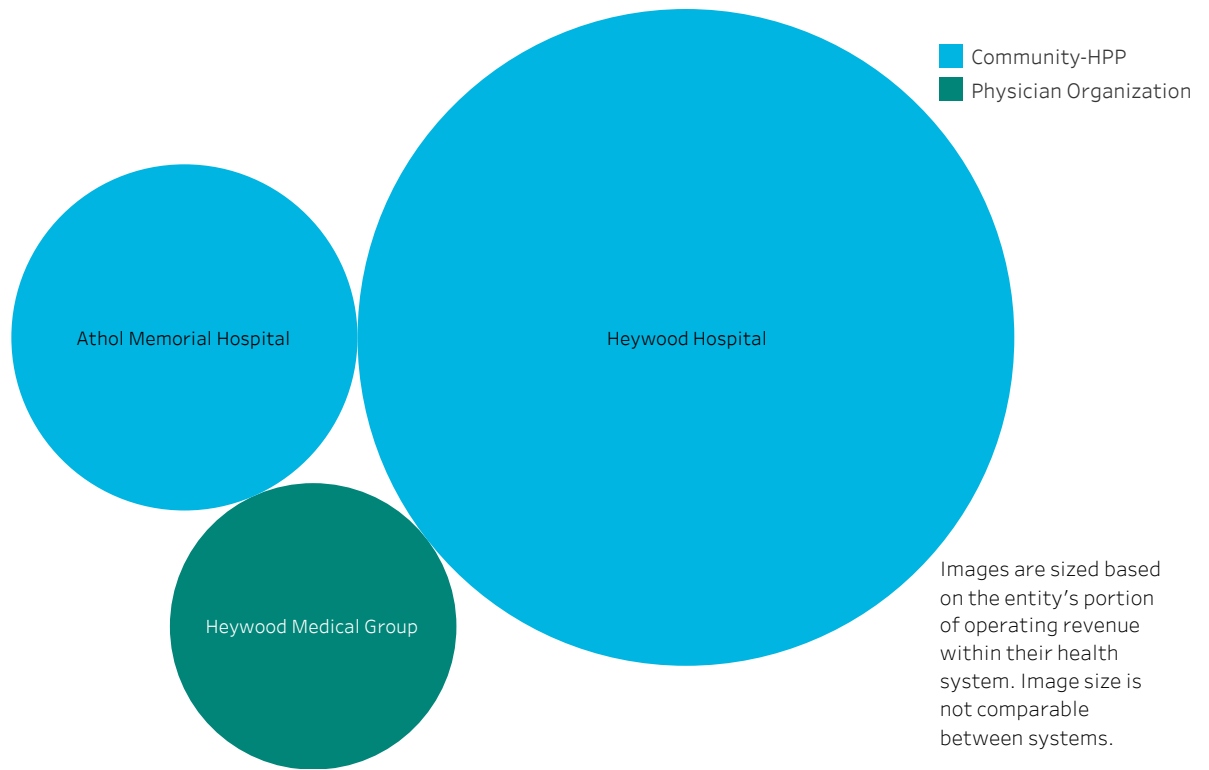


# Heywood Healthcare



		Operating Revenue	Profit (Loss)	Operating Margin	Non-Operating Margin	Total Margin	Net Assets
<b>Hospital Health System</b>	Heywood Healthcare System, Inc.	\$196.1	(\$16.1)	-10.3%	2.2%	-8.0%	\$59.6
<b>Acute Hospital</b>	Athol Memorial Hospital	\$36.4	\$0.2	0.5%	0.1%	0.6%	\$14.5
	Heywood Hospital	\$131.1	(\$15.7)	-14.7%	3.1%	-11.6%	\$27.2
<b>Physician Organization</b>	Heywood Medical Group	\$24.9	(\$0.8)	-3.1%	0.0%	-3.1%	

\* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.

\*All dollar values are in millions.