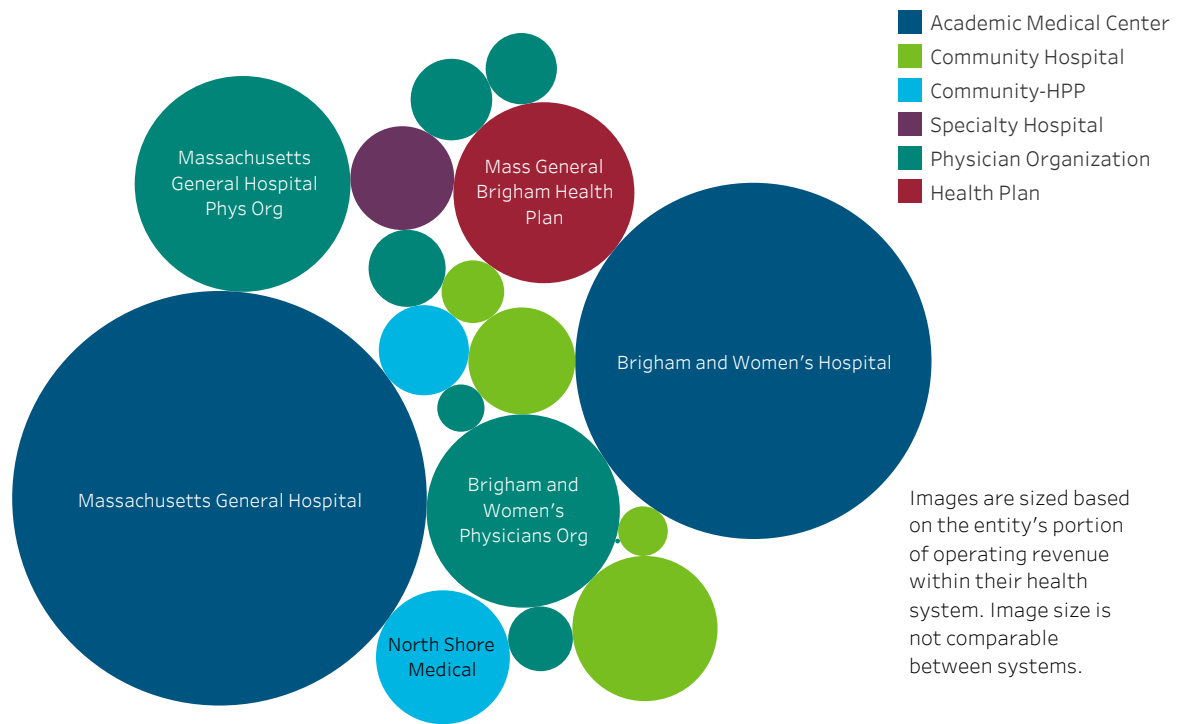


Mass General Brigham



		Operating Revenue	Profit (Loss)	Operating Margin	Non-Operating Margin	Total Margin	Net Assets
Hospital Health System	Mass General Brigham	\$15,996.3	\$3,162.2	2.4%	14.5%	16.9%	\$16,175.5
Acute Hospital	Brigham and Women's Faulkner Hospital	\$332.0	\$15.9	4.8%	0.0%	4.8%	\$68.4
	Brigham and Women's Hospital	\$3,688.8	\$314.8	8.4%	0.1%	8.5%	\$612.8
	Coolley Dickinson Hospital	\$236.0	\$25.0	10.6%	0.0%	10.6%	\$41.7
	Martha's Vineyard Hospital	\$114.0	\$21.2	4.0%	12.3%	16.3%	\$160.0
	Massachusetts Eye and Ear Infirmary	\$313.0	\$0.6	0.2%	0.0%	0.2%	\$19.2
	Massachusetts General Hospital	\$4,996.0	\$241.2	4.7%	0.1%	4.8%	\$3,194.2
	Nantucket Cottage Hospital	\$71.5	\$4.0	-0.9%	6.1%	5.2%	\$162.9
	Newton-Wellesley Hospital	\$612.5	\$4.2	1.2%	-0.5%	0.7%	\$87.6
	North Shore Medical Center	\$521.2	\$15.7	3.1%	-0.1%	3.0%	\$212.3
Physician Organization	Brigham and Women's Physicians Org	\$1,086.3	\$142.4	4.9%	7.2%	12.2%	
	CD Practice Associates	\$64.9	(\$13.8)	-21.2%	0.0%	-21.2%	
	Massachusetts Eye and Ear Associates, Inc	\$172.4	\$9.5	3.6%	1.8%	5.4%	
	Massachusetts General Hospital Phys Org	\$1,353.5	\$181.7	2.8%	9.4%	12.2%	
	Nantucket Physician Organization	\$0.7	\$0.1	21.8%	0.0%	21.8%	
	Newton-Wellesley Physician Hospital Group	\$121.7	(\$0.5)	-0.4%	0.0%	-0.4%	
	North Shore Physicians Group	\$193.2	(\$14.0)	-7.2%	0.0%	-7.3%	
	Partners Community Physician Organization	\$147.6	(\$4.4)	-8.4%	5.6%	-2.8%	
Health Plan	Mass General Brigham Health Plan	\$952.0	\$24.7	0.8%	1.8%	2.5%	

* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.

*All dollar values are in millions.