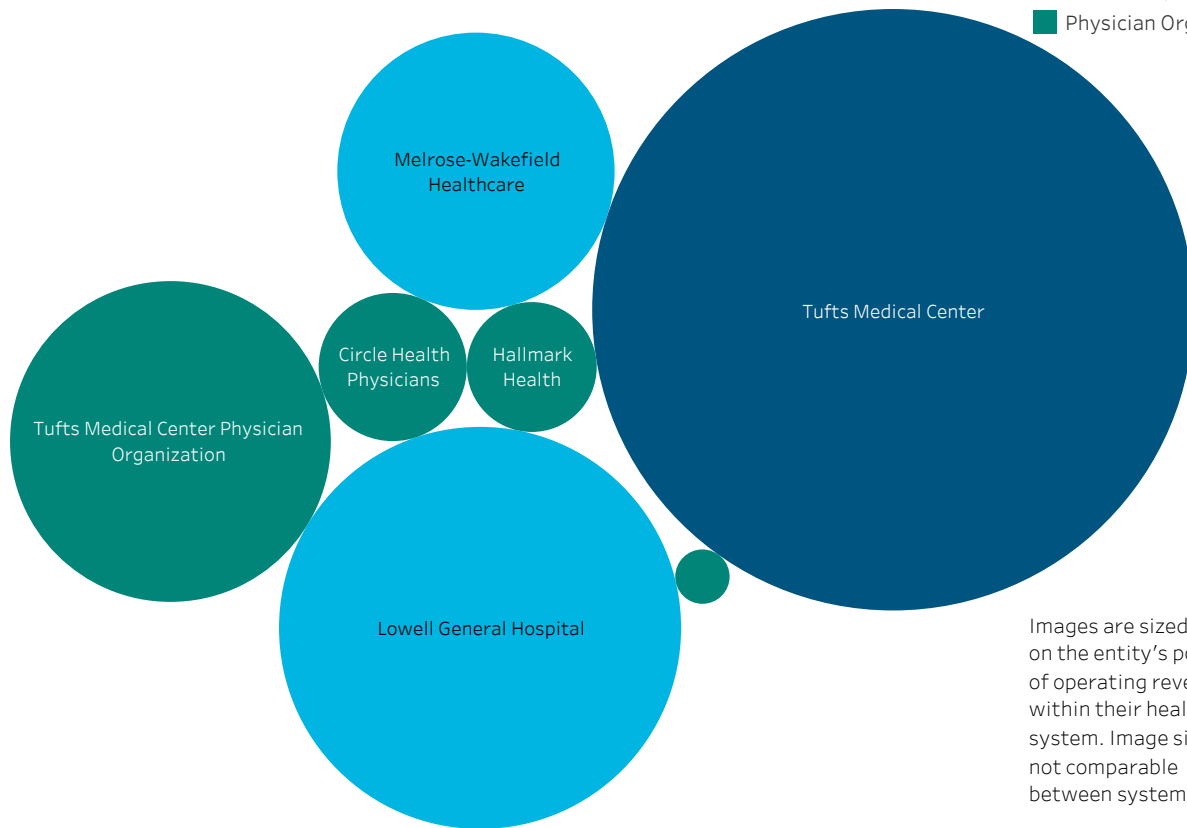


# Tufts Medicine

- Academic Medical Center
- Community-HPP
- Physician Organization



Images are sized based on the entity's portion of operating revenue within their health system. Image size is not comparable between systems.

		Operating Revenue	Profit (Loss)	Operating Margin	Non-Operating Margin	Total Margin	Net Assets
<b>Hospital Health System</b>	Tufts Medicine	\$2,299.2	\$165.2	0.1%	6.6%	6.7%	\$966.9
<b>Acute Hospital</b>	Lowell General Hospital	\$501.5	\$27.9	1.7%	3.7%	5.4%	\$160.4
	Melrose-Wakefield Healthcare	\$238.5	\$21.3	-3.6%	11.5%	7.9%	\$191.1
	Tufts Medical Center	\$1,122.1	\$135.3	4.5%	6.7%	11.2%	\$387.9
<b>Physician Organization</b>	Circle Health Physicians Inc	\$68.1	(\$13.4)	-19.6%	-0.2%	-19.8%	
	Hallmark Health Medical Associates	\$52.3	(\$16.1)	-30.7%	0.0%	-30.7%	
	Tufts Medical Center Community Care	\$9.2	(\$2.5)	-27.5%	0.0%	-27.5%	
	Tufts Medical Center Physician Organization	\$319.2	\$2.1	0.7%	0.0%	0.7%	

\* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.

\*All dollar values are in millions.