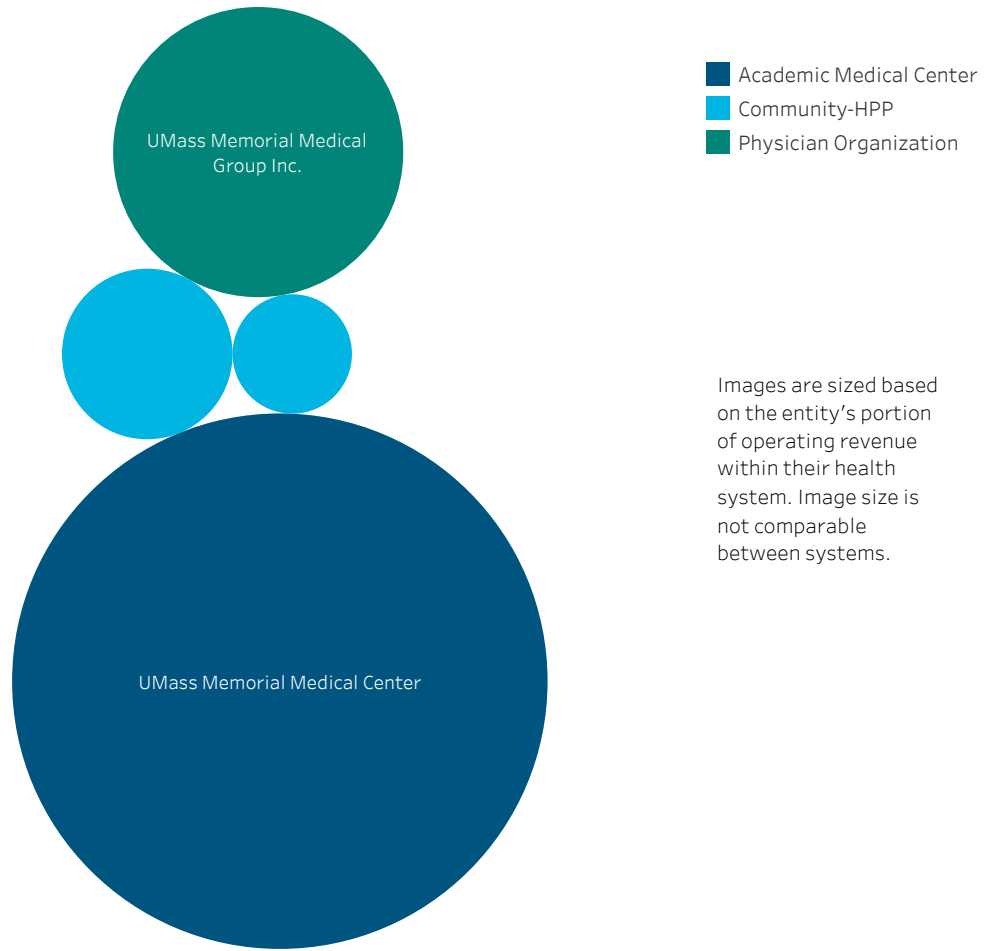


# UMass Memorial Health Care



		Operating Revenue	Profit (Loss)	Operating Margin	Non-Operating Margin	Total Margin	Net Assets
<b>Hospital Health System</b>	UMass Memorial Health Care, Inc.	\$3,058.7	\$220.7	-2.1%	8.7%	6.6%	\$1,457.8
<b>Acute Hospital</b>	HealthAlliance-Clinton Hospital	\$218.7	\$11.6	0.4%	4.7%	5.0%	\$178.4
	Marlborough Hospital	\$107.1	\$6.0	1.4%	4.0%	5.4%	\$58.4
	UMass Memorial Medical Center	\$2,154.7	\$64.4	0.7%	2.2%	2.9%	\$479.3
<b>Physician Organization</b>	UMass Memorial Medical Group Inc.	\$632.5	(\$27.8)	-5.4%	1.1%	-4.3%	

\* Table includes only the system's affiliated acute hospitals, physician organizations, and health plans. System totals may also include non-acute hospitals, other health care providers, other owned organizations, and consolidating eliminations.

\*All dollar values are in millions.